

# FSI *Foreign Service Institute*

DEPARTMENT OF STATE

A-200 THE MID-CAREER COURSE ON FOREIGN AFFAIRS

Winter Session

January 14 - April 5, 1957

DESCRIPTION AND OUTLINE

## Objective

The Mid-Career Course on Foreign Affairs, for FSO's of Classes 3,4 and 5, is designed to encourage the development of a broad and integrated professional philosophy that will enable the graduate officer to function at the higher executive and policy levels with a more acute awareness and a deeper understanding of the essential character and role of his profession. It is not the objective of the Institute to present a professional dogma, "school solutions", or briefings on current events and operations. Rather, assuming the students already to possess a considerable degree of professional competence and intellectual maturity, it seeks to confront them with the best of American academic endeavor in fields relevant to Foreign Service operations, and thereby to encourage a re-examination of fundamental concepts, especially those pertaining to human relations and values as applied to foreign affairs. It seeks thus to germinate a process of intellectual growth that will continue after the Course is finished, and that will lead to the development of the student's own professional thinking.

## Plan of Study

Instruction is carried out by lectures, required reading and seminar discussions, and -- during the segment on Executive Management -- by the case method. During most of the first two weeks, and the last three, the class will be at the Institute's Field Training Center at Front Royal, Virginia. The remainder of the time it will be at the Institute in Washington.

As can be seen from the schedule that follows, considerable emphasis is placed on the culture concept, on theories of knowledge and communication, and on cultural, normative, political and economic philosophies, which are studied intensively and from a number of points of view. Two weeks near the end of the Course are devoted to the study of executive management.

In rotation,/

In rotation, students will be called on to lead the several discussion sessions scheduled periodically through the Course. During the final week a series of eight professional seminars will be held. The application of theory to professional operations will be the theme of these seminars. Each student will be required to submit a paper on some aspect of this theme and to give an oral presentation and lead a discussion on the basis thereof.

SCHEDULE

<u>Date</u>	<u>Subject</u>	<u>No. of Class Lectures</u>	<u>Lecturer</u>
January 14	Convocation	1	The Director and the Faculty of FSI.
	Report on the Foreign Service	1	Aaron Brown, Deputy Director of Personnel; and, Herbert S. Bursley, Acting Chief Career Development and Counseling Staff.
January 15	Class proceeds to Field Training Center, Front Royal, Virginia.		
January 16	Introduction to course and reading 1 assignments.		Mr. Rossow, Course Chairman, FSI.
	Introductory talks by students.	1	
January 17-18	Mornings- Religious Patterns in Middle Eastern Behavior.	2	Edwin Wright, FSI Faculty
	Afternoons- Independent Study		
January 21	Holiday - Inauguration Day		
January 22-25	Mornings- Religious Patterns in Middle Eastern Behavior - Continued	4	Edwin Wright, FSI Faculty
	Afternoons- Discussion Sessions	4	
January 25	Return to Washington		
January 28-29	The Culture Concept	4	Clyde K. Kluckhohn, Professor of Anthropology, Harvard University.

<u>Date</u>	<u>Subject</u>	<u>No. of Class Lectures</u>	<u>Lecturer</u>
January 30	Morning- Discussion Session	1	
	Afternoon- Review	1	Mr. Rossow
January 31- February 1	Language and Culture.	4	Henry Lee Smith, Department of Linguistics and Anthropology, University of Buffalo.
February 4-5	Traditions and Trends in Chinese Behavior.	4	Lucian Fye, Center for International Studies, Massachusetts Institute of Technology.
February 6	Morning- Discussion Sessions	1	
	Afternoon- Review	1	Mr. Rossow
February 7-8	Themes in Indian Philosophy	4	Joseph Campbell, Sarah Lawrence College.
February 11- 12	Comparative Ideologies	4	F.S.C. Northrop, Professor of Philosophy, Yale Law School.
February 13	Morning- Discussion Session	1	
	Afternoon- Review	1	Mr. Rossow
February 14- 15	International and Constitutional Legal Norms	4	Gray Dorsey, Professor of Law, Washington University Law School.
February 18- 19	Organizational Communication: Structure and Function	3	Dr. Alex Bavelas, Bell Telephone Laboratories
February 19- 20	Theory of Games and Power Politics	3	Paul Kecskemeti, Staff Member, Social Science Division, The Rand Corporation
February 21	Morning - Films	1	
	Afternoon - Discussion Session	1	

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February 22	Holiday - Washington's Birthday		
February 25-27	Development of the Democratic Tradition	6	Thomas I. Cook, Professor of Political Science, Johns Hopkins University
February 27	Discussion Session	1	
February 28	Morning-Discussion Session	1	
	Afternoon-Review	1	Mr. Rossow
March 1	Independent Study		
March 4	Morning-Professional Seminar		
	Afternoon--Films		
March 5	Morning-Professional Seminar		
	Afternoon-Discussion Session		
March 6	Philosophy of Communism	2	25X1A9A <div style="border: 1px solid black; height: 50px; width: 100%;"></div>
March 7	Professional Seminars		
March 8	Morning-Professional Seminar		
	Afternoon-Independent Study		
March 11	American Labor and its Interests in Foreign Affairs	2	Officers of the Dept. of Labor, the Labor Advisers of the Dept. of State, and representatives of trade unions
March 12-15	Comparative Economics, Economic Growth and Technological change	8	Yale Brozen, Prof. of Economics, Northwestern University

<u>Date</u>	<u>Subject</u>	<u>No. of Class Lectures</u>	<u>Lecturer</u>
March 15	Discussion	1	
March 17	Class Proceeds to Field Training Center, Front Royal, Virginia		
March 18	Power, Status and Role in Bureaucratic Systems	3	John Useem Prof. of Sociology and Anthro- pology, Michigan State University
March 19-28	Executive Management - case studies, lectures, and discussions		Staff of the Foreign Service Institute, with personnel of the train- ing consulting firm of Harbridge House, and others
March 29	Independent Study		
April 1-4	Professional Seminars	8	
April 4	Return to Washington		
April 5	Graduation		

STATE:PI - Washington, D.C.